

Warner Robins - Air Logistics Center,
C-130 System Program Office

C-130H(3) Tiger Team Meeting

Meeting Minutes
15-17 July 1997

INTRODUCTION

Representatives from various using commands and support activities met at Robins AFB Conference Center 15-16 Jul 97 to discuss processes to resolve major C-130H(3) supportability issues. Ms Vicky Mitchell chaired the meeting. She opened the meeting, welcoming all participants followed by administrative comments. The minutes will be published on the C-130 Web Site. The C-130 web site address is: <http://c130.robins.af.mil>. A list of attendees is provided in Attachment 1.

Chairperson, Ms Vicky Mitchell, opened the floor up to the group by pointing out the major issues which had been collected from all using bases prior to the Tiger Team meeting. The singular focus for the group for the next two days would be to develop a standard procedure for all using bases to process C-130H(3) Interim Contract Support (ICS) parts.

Program Manager, Wayne Higgs, pointed out, spares were purchased to support 107 C-130H(3) aircraft totaling approximately 60 million dollars. Over time, because of non-standard procedures (some bases report in base supply system and some do not) many spares are no longer in the worldwide inventory. The new and peculiar spares were stock listed by ND number at the beginning. Eighty percent of those numbers are now national stock numbers.

- *Opening question from 145AW/Charlotte NC (SMSgt Wally) - "Are we planning to put ICS items in RBL?" (Wayne Higgs) "Yes, the first bases to receive new production aircraft, (Charlotte, Cheyenne, Niagara & Little Rock) were heavily spared with parts. Since the spares are now stock listed, these assets must be reported in base supply so that RBL can allocate worldwide inventory equally."*

WELCOMING REMARKS

Col Gregory Siegel, C-130 System Program Office Director, welcomed everyone. He stated we have an important job to do. When the dollars were allocated in the budget, they didn't necessarily allocate enough funds to buy the airplanes and sustain them. My challenge to the Tiger Team is to develop a scheduled suitable plan that will help transition us out of ICS. What I need is a product from you, in the form of 3 or 4 briefing charts, to show our leadership that we know what needs to be done and we are heading down the right path. We have the right people here today to develop an overall plan to transition out of a ICS environment. There will be a general officer review scheduled in Aug 97 to review the C-130H(3) and C-130J programs.

MAJOR TOPICS OF DISCUSSION

1. HQ AMC/LGSW, Major Walker opened discussion with the RBL concept. Thoughts are that RBL will work for C-130H(3) users if bases report into the supply system demand data. D041 will enhance RBL allocations only after repair data/failure is captured and recorded into the requirements system.

- *Suggestion presented by SMSgt Wally: "Recommendation for ICS H(3) parts should be excluded from RBL."*

Overall agreement was reached by everyone that systems available should be utilized if at all possible to eliminate as many manual inputs as possible.

2. Major Walker - "Lets break up into two groups, the base level in one group and the depot in the other and flow chart our processes. MSgt Edwards will facilitate the depot group and MSgt Berger the base level group."

A C-130H(3) ICS Business Rules message, C-130H(3) Deployment Supply Business Rules message, and C-130H(3) Depot Processes message were drafted as a by product of the group meetings (see pages 5 - 11)

3. Tiger Team requested more explanation of RBL. C-130 SPO provided Ms Kim Herren to explain the concept behind EXPRESS and RBL. Ms Herren is the C-130 Prop Program Manager at WR-ALC/LBRS. Her discussions were targeted toward H(3) ICS items and RBL (Readiness Base Leveling).

Ms Herren explained how the C-130 prop items have been supported by the base requested special levels for many years. The purpose for special levels on C-130 Props is because of the intermediate repair facilities located at designated bases. These designated bases are functional repair shops, referred to as QUEEN BEES which also support surrounding smaller units. Basically the prop component items are supported by special levels at the larger QUEEN BEE bases such as Pope AFB NC. Due to the limited repair capability of the component parts at the smaller units, only the built-up prop is being returned to the QUEEN BEE shops; therefore no turnaround repair time or usage data are reported at the smaller base level supply on those component prop parts. When this occurs the component prop parts do not calculate RBL (levels) properly. The C-130 Prop (PACER LEAN PROTOTYPE) are now aware of this problem and are working with HQ AFMC. In the future, Props will successfully steer away from special levels and function totally on RBL. Analysis on prop component items has only resulted in a positive direction by deleting special levels in RBL. The C-130 Prop buy/repair requirements has actually been reduced to a more workable level. Ms Herren stressed the importance of repairing on customer demand, which translates to wholesale item manager, the need to sell everything we produce. RBL is the closest guarantee, that we are repairing the right parts to keep the aircraft flying.

4. The next day a J-Model/H(3) issue side meeting was held. Members present were AMC, ANG, AFRC, Lockheed, and WR-ALC/LBRE. The purpose of this side meeting was to decide which items are covered under current ICS contract with Lockheed. The issues raised during this session also will be addressed at the next Lockheed Martin Corporation sponsored ILS Working Group to be held October 1997.

5. Major Paul Webb from 463LSS/CC Little Rock, facilitated a meeting with the rest of the group to address deployment procedures. When the C-130s were under ACC, there were ACC standard practices and guidance. They required, as part of their deployment RSP package, computer capability to order their parts. Deployment procedures from Minnesota ANG that were used were sent out as follows: Create MSK for all ICS parts that do not transfer deploy assets by computer to deployed base, in this case Ramstein.

- *Maj Walker, AMC/LGS took an action to draft a message outlining the deployment procedures developed from their group and coordinated it among the applicable commands.*

6. Positive comments were exchanged by using commands at the closing of the Tiger Team meeting on 16 July 97. The team had accomplished targeted tasks in two days. Diligent program tracking will be required during future months to get these open action items closed by suspense date. Please refer to C-130 Web Site for action items which were generated from this meeting and their status.

> P R 231608Z JUL 97
> FM HQ AMC SCOTT AFB IL//LGS//
> TO RUWTFAA/314AW LITTLE ROCK AFB AR//LG/LGS//
> RUPEAAA/302AW PETERSON AFB CO//LG/LGS/LGM//
> RUPEAAA/21LSS PETERSON AFB CO//LG/LGS//
> RUEDGOA/914AW NIAGARA FALLS ARS NY//LG/LGS/LGE//
> RUEDGFA/910AW YOUNGSTOWN-WARREN ARS OH//LG/LGS//
> RUEOLIO/109AG STRATTON ANGB NY//LG/LGS/MAQ/MAA/MAFA//
> RUERNWL/123AW LOUISVILLE ANG KY//LG/LGS/LGQ//
> RUEDRMA/133AW MINNEAPOLIS ST PAUL IAP MN//LG/LGS/LGQ/LGM/LGA//
> RUVRBPA/167AW MARTINSBURG WV//LG/LGS/LGM/LGMQ//
> RUVMBJA/176AW KULIS ANGB AK//LG/LGS/MAQ/MAA/MAF//
> RUVRBIA/145AW CHARLOTTE DOUGLAS IAP NC//LG/LGS/LGQ//
> RUHUBKA/153AW CHEYENNE MUNI ARPT WY//LG/LGS//
> RUVABKA/179AG MANSFIELD OH//LG/LGS/LGM//
> INFO RUVRAAA/WR ALC ROBINS AFB GA//LBR//
> RUVRAAA/OL C AMC ROBINS AFB GA//LGNS//
> RHWRAAA/HQ AETC RANDOLPH AFB TX//LGS//
> RHDJANG/ANGRC ANDREWS AFB MD//LGS//
> RUVRAFA/HQ AFRC ROBINS AFB GA//LGS//
> PAGE 02 RHCUAAA1413 UNCLAS
> RUPEAAA/HQ AFSPACECOM PETERSON AFB CO//LGS//
> BT
> UNCLAS
> SUBJ: C-130H3 INTERIM CONTRACTOR SUPPORT (ICS) BUSINESS RULES
> 1. A C-130H3 TIGER TEAM SPONSORED BY WR-ALC/LBR, MET 15-16 JULY 97
> AT ROBINS AFB TO RESOLVE ISSUES INVOLVING ACCOUNTABILITY AND
> INVENTORY MANAGEMENT OF PECULIAR AIRCRAFT SPARES THAT WERE PURCHASED
> AND DISTRIBUTED TO UNITS BETWEEN FY92-FY96 IN SUPPORT OF THE C-130H3.
> TO STANDARDIZE SUPPLY MANAGEMENT OF C-130H3 ICS ASSETS WITHIN THE AIR
> FORCE, AIR FORCE RESERVE, AND AIR NATIONAL GUARD, THE FOLLOWING
> ACTIONS WILL BE COMPLETED IN THE STANDARD BASE SUPPLY SYSTEM (SBSS)
> BY 30 AUGUST 1997. USE THIS MESSAGE AS AUTHORITY TO INITIATE THESE
> ACTIONS.
> A. ACCOUNTABILITY OF ALL ICS ASSETS WILL BE MAINTAINED IN THE SBSS.
> B. ALL SERVICEABLE ASSETS WILL BE STOCKED, STORED, AND ISSUED TO THE
> SUPPORTED UNIT USING SBSS PROCESSES IAW AFMAN 23-110. STEPS C
> THROUGH J OUTLINE THE SPECIFIC UNIQUE ACTIONS REQUIRED.
> PAGE 03 RHCUAAA1413 UNCLAS
> C. WHEN C-130H3 ICS ASSET IS REQUESTED FROM SUPPLY, PROCESS THE
> APPLICABLE "ISU/MSI" TRANSACTION. A NEW REQUISITION NUMBER WILL BE
> GENERATED AND YOU WILL NEED TO ASSIGN STATUS CODE "BN" TO IT. STATUS
> CODE BN IDENTIFIES THE REQUIREMENT AS A FREE ISSUE IN THE SBSS.
> D. ALL UNSERVICEABLE ASSETS WILL BE TURNED BACK INTO BASE SUPPLY FOR
> REPAIR UNDER THE ICS CONTRACT. ICS REPAIR IS FUNDED BY THE SYSTEM
> PROGRAM OFFICE (SPO), THEREFORE, UNSERVICEABLE ASSETS WILL BE
> PROCESSED USING CONDITION CODE "Q". THIS WILL RETURN OPERATION AND
> MAINTENANCE (O&M) FUNDS TO THE USING ORGANIZATION. THIS APPLIES TO
> ALL ASSETS REPAIRED UNDER THE ICS CONTRACT IRREGARDLESS OF ERRC.
> E. THE UNSERVICEABLE ASSET PROCESSED INTO THE SBSS WILL BE PLACED ON
> AN R920 DETAIL FOR FURTHER PROCESSING.
> F. USE A "SHP" TRANSACTION TO PROCESS THE UNSERVICABLE ASSET OFF THE
> SUPPLY ACCOUNT AND SHIP BACK TO THE ICS REPAIR FACILITY. WHILE THE
> ASSET IS IN THE REPAIR AND TRANSPORTATION CHANNELS, CONTINUE
> MAINTENANCE OF THE INFORMATION FOLDER FOR THE UNSERVICABLE SERIAL
> NUMBERED ASSET. PLACE A COPY OF THE SHIPMENT DOCUMENT IN THE FOLDER
> UNTIL THE AET IS RETURNED OR CONDENTRATOR.
> G. AFTER REPAIR, THE SERVICEABLE ASSETS WILL CONTINUE TO BE
> RETURNED IAW THE ICS REPAIR CONTRACT FOR DD250 VALIDATION.
> PAGE 04 RHCUAAA1413 UNCLAS
> H. AFTER THE DD250 HAS BEEN SIGNED, PROCESS THE ASSET BACK INTO THE
> SBSS USING THE REQUISITION NUMBER ASSIGNED IN STEP "C" OF THIS
> MESSAGE.
> I. PROCESS A "REC" TRANSACTION USING RID "JLS" TO PICK UP ASSET
> ACCOUNTABILITY IN SBSS. AT THIS TIME THE ASSET WILL EITHER PROCESS
> TO STOCK OR RELEASE TO AN ESTABLISHED REQUIREMENT.
> J. TO ASSIST SBSS PERSONNEL IN IDENTIFICATION OF C-130H3 ICS
> SUPPORTED ITEMS, ESTABLISH THE FOLLOWING LOCAL ISSUE AND SHIPMENT
> EXCEPTION CODE PHRASE "C-130H3 UNIQUE ASSET."
> 2. THE WHOLESALE COMMUNITY IS ESTABLISHING STOCK RECORD ACCOUNT

> NUMBERS (SRAN) FOR EACH REPAIR FACILITY. THE SRANS WILL BE LOADED
> INTO D035C AND ADDITIONALLY, THE SPECIFIC ADDRESSES WILL BE FORWARDED
> TO EACH UNIT NLT 15 AUG 97 FOR LOCAL PROCESSING ACTIONS. WE WILL BE
> ESTABLISHING SPECIAL LEVELS USING AF FORM 1996 FOR C-130H3 ICS SPARES
> TO BE FORWARDED TO EACH UNIT NLT 15 AUGUST 97. PROCESS THE LEVELS
> INTO THE SBSS TO SUPPORT THE CURRENT ICS QUANTITIES FOR EACH UNIT.
> THE SPECIAL LEVELS ARE NECESSARY TO PREVENT EXCESS REPORTING UNTIL
> CONSUMPTION PATTERNS ARE ESTABLISHED IN THE SBSS.
> PAGE 05 RHCUAAA1413 UNCLAS
> 3. THIS IS A HQ AMC/HQ AFRC/ANG COORDINATED MESSAGE. POC AT HQ AMC
> IS MSGT BERGER, DSN 576-4780, POC AT HQ AFRC IS KARI MCDOWELL, DSN
> 497-1685, AND POC AT ANG IS ALMA SCHULTZ, DSN 278-8811.
> BT
> #1413
> NNNN
>

MESSAGE Dated: 7/30/97 at 18:20
Subject: R 301450Z JUL 97/ C-130H3 DEPLOYMENT SUPPLY BUSINESS RULES Contents: 2
Sender: msgctr /MSMAIL (msgctr@sct.robins.af.mil)

Item 1

FROM: msgctr /MSMAIL (msgctr@sct.robins.af.mil)
TO: Melita Selph /ROBINS, LB

Item 2

RAAUZYUW RHCUAAA4655 2111953-UUUU--RUVRAAA.

ZNR UUUUU

R 301450Z JUL 97

FM HQ AMC SCOTT AFB IL//LGS//

TO RUWTFAA/314AW LITTLE ROCK AFB AR//LG/LGS//

RUWTFAA/50AS LITTLE ROCK AFB AR//MA//

RUWTFAA/463AG LITTLE ROCK AFB AR//LG//

RUPEAAA/302AW PETERSON AFB CO//LG/LGM/LGS//

RUPEAAA/21LSS PETERSON AFB CO//LG/LGS//

RUEDGOA/914AG NIAGARA FALLS ARS NY//LG/LGS//

RUEDGFA/910AG YOUNGSTOWN ARS OH//LG/LGS//

RUEOLIO/109AW STRATTON ANGB NY//LG/LGS//

RUEDANK/123AW STANDIFORD FLD KY//LG/LGS//

RUEDRMA/133AW MINNEAPOLIS ST PAUL IAP MN//LG/LGS//

RUVRBPA/167AW MARTINSBURG WV//LG/LGS//

RUVMBJA/176AW KULIS ANGB AK//LG/LGS//

RUVRBIA/145AW CHARLOTTE DOUGLAS IAP NC//LG/LGS//

RUHUBKA/153AW CHEYENNE MUNI APRT WY//LG/LGS//

RUVABKA/179AW MANSFIELD LAHM APRT OH//LG/LGS//

INFO RHWRAAA/HQ AETC RANDOLPH AFB TX//LGS//

RUPEAAA/HQ AFSPACECOM PETERSON AFB CO//LGS//

RUVRAAA/OL C AMC ROBINS AFB GA//LGNS//

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RUVRAAA/WR ALC ROBINS AFB GA//LBR//

RHDJANG/ANGRC ANDREWS AFB MD//LGS//

RUHVPAC/HQ PACAF HICKAM AFB HI//LGS//

RHFQAAA/HQ USAFE RAMSTEIN AB GE//LGS//

RHDIAAA/HQ ACC LANGLEY AFB VA//LGS//

RUVRAFA/HQ AFRC ROBINS AFB GA//LGS//

Copy

RHDIAAA/AFCSS LANGLEY AFB VA//CC//

BT

UNCLAS

SUBJ: C-130H3 DEPLOYMENT SUPPLY BUSINESS RULES

1. SEVERAL CONCERNS AND DISPARITIES WERE IDENTIFIED AT THE C-130H3 TIGER TEAM HELD 15-17 JUL 97 AT ROBINS AFB INVOLVING DEPLOYED SUPPLY SUPPORT FOR THE C-130H3. THE TIGER TEAM IDENTIFIED THE REQUIREMENT FOR STANDARDIZED SUPPLY SUPPORT PROCEDURES AND CONCEPT OF OPERATIONS FOR C-130H3 DEPLOYMENTS FOR AMC, AFRC, AND ANG UNITS.

2. C-130H3 INTERIM CONTRACTOR SUPPORT (ICS) SUPPLY SUPPORT CONCEPT OF OPERATIONS: C-130H3 UNITS WILL BE SUPPORTED AT DEPLOYED LOCATIONS USING A COMBINATION OF MOBILITY READINESS SPARES PACKAGES (MRSP) AND THE AIR FORCE CONTINGENCY SUPPORT SQUADRON (AFCSS) OR DEPLOYED

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LOCATION STANDARD BASE SUPPLY SYSTEM (SBSS). SOURCE OF RESUPPLY FOR REPLACEMENT SPARES IS STANDARD AIR FORCE SUPPLY CHANNELS OR ICS AT HOME STATION. ALL ICS-SUPPORTED SPARES WILL BE AUTHORIZED AND LOADED IN UNIT MRSP AS REQUIRED. ICS SPARES WILL ONLY BE DEPLOYED WITH UNIT AIRCRAFT AND WILL BE SUPPORTED FROM HOME STATION.

3. TO ASSIST IN STANDARDIZED OPERATIONAL PLANNING AND C-130H3 DEPLOYMENT SUPPLY SUPPORT PROCEDURES, THE FOLLOWING BUSINESS RULES WILL BE IMPLEMENTED UPON RECEIPT OF THIS MESSAGE AND WILL BE IN EFFECT FOR ALL C-130H3 DEPLOYMENTS:

A. ALL STOCKLISTED MISSION ESSENTIAL ICS SPARES ARE NOW AUTHORIZED IN MRSP. IF AN ICS ASSET NEEDS TO BE ADDED, CONTACT MAJCOM RSP MONITOR AND REQUEST ADDITION TO MRSP USING STEPS OUTLINED IN AFM 67-1, VOL I, PART 1, CHAPTER 14.

B. PRIOR TO UNIT DEPLOYMENT, SUPPLY PERSONNEL WILL FOLLOW MRSP DEPLOYMENT PROCEDURES IN AFM 23-110 TO TRANSFER OR DEPLOY ALL NON-ICS C-130 MRSP DETAILS TO AFCSS OR DEPLOYED LOCATION SBSS AS DIRECTED. UNITS WILL NOT TRANSFER ICS MRSP DETAILS. ICS MRSP DETAILS WILL HAVE A DEPLOYMENT INDICATOR PLACED ON THE DETAIL AND WILL BE MANAGED AT HOME STATION. UNITS WILL HAVE THE OPTION TO SEGMENT ICS MRSP DETAILS AND TRANSFER NON-ICS MRSP SEGMENTS OR TO INDIVIDUALLY

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TRANSFER NON-ICS MRSP DETAILS TO AFCSS OR DEPLOYED LOCATION SBSS.

C. REPARABLE ICS SPARES WILL BE RETURNED FROM DEPLOYED LOCATION TO HOME STATION FOR REPAIR USING THE MOST EXPEDITIOUS METHOD AVAILABLE. DEPLOYED SUPPLY PERSONNEL WILL IMMEDIATELY REQUEST VIA TELEPHONE, TELEFAX, OR E-MAIL REPLACEMENT ICS SPARES. REPLACEMENT SPARE WILL BE SHIPPED THE MOST EXPEDITIOUS METHOD AVAILABLE TO DEPLOYED LOCATION. UNITS ARE DIRECTLY RESPONSIBLE FOR SHIPMENT TO AND FROM DEPLOYED LOCATION.

D. UPON DELIVERY OF REPARABLE ICS SPARE FROM DEPLOYED LOCATION, HOME STATION WILL REMOVE DEPLOYMENT INDICATOR FROM MRSP DETAIL AND PROCESS THE ICS REPARABLE ASSET THROUGH THE SBSS USING PUBLISHED C-130H3 ICS PROCEDURES. AFTER ALL TRANSACTIONS ARE COMPLETE, REPLACE THE DEPLOYMENT INDICATOR ON THE MRSP DETAIL.

E. IF REPLACEMENT ICS SPARE IS NOT AVAILABLE AT HOME STATION FOR IMMEDIATE SHIPMENT TO DEPLOYED LOCATION, HOST SUPPLY WILL LATERALLY SOURCE ASSET WITH SUPPLEMENTAL INSTRUCTIONS TO SHIP ASSET DIRECTLY TO DEPLOYED LOCATION.

4. THIS IS A COORDINATED HQ AMC/HQ AFRC/ANG MESSAGE. POC AT HQ AMC IS MSGT BERGER, DSN 576-4780; POC AT HQ AFRC IS KARI MCDOWELL, DSN 497-1685; POC AT ANG IS ALMA SCHULTZ, DSN 278-8811; AND POC AT

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WR-ALC/LGRE IS VICKIE MITCHELL, DSN 468-3293.

BT

#4655

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MESSAGE

Subject: P R 231409Z JUL 97/ C-130OH3 DEPOT PROCESSES
Sender: msgctr /MSMAIL (msgctr@sct.robins.af.mil)

Dated: 8/20/97 at 17:07
Contents: 2

Item 1

FROM: msgctr /MSMAIL (msgctr@sct.robins.af.mil)
TO: Melita Selph /ROBINS,LB

Item 2

PAAUZYUW RHCUAAA1152 2041634-UUUU--RUVRAAA.

ZNR UUUUU

P R 231409Z JUL 97

FM HQ AMC SCOTT AFB IL//LGS//

TO RUVRAAA/WR ALC ROBINS AFB GA//LBR//

INFO RUVRAFA/HQ AFRC ROBINS AFB GA//LGS//

RHDJANG/ANGRC ANDREWS AFB MD//LGS//

RUVRAAA/OL C AMC ROBINS AFB GA//LGNS//

RUVKAAA/SA ALC KELLY AFB TX//LDI//

RUVOARA/OC ALC TINKER AFB OK//LCP//

BT

UNCLAS

SUBJ: C-130OH3 DEPOT PROCESSES

1. A C-130H3 TIGER TEAM SPONSORED BY WR-ALC/LBR MET 15-16 JULY 97 AT ROBINS AFB TO RESOLVE ISSUES INVOLVING ACCOUNTABILITY AND INVENTORY MANAGEMENT OF PECULIAR AIRCRAFT SPARES THAT WERE PURCHASED AND DISTRIBUTED TO UNITS BETWEEN FY92-FY96 IN SUPPORT OF THE C130H3. TO STANDARDIZE SUPPLY MANAGEMENT OF C130H3 INTERIM CONTRACTOR SUPPORT (ICS) ASSETS WITHIN THE AIR FORCE, AIR FORCE RESERVE, AND AIR NATIONAL GUARD THE FOLLOWING ACTIONS WILL BE COMPLETED BY WR-ALC/LBR.

2. TO GATHER ACCURATE DEMAND/FAILURE DATA TO FACILITATE ACCURATE RBL

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PROCESSING WR-ALC/LBR WILL ACCOMPLISH THE FOLLOWING ACTIONS:

- A. ZERO OUT CURRENT DEMAND DATA WITHIN THE D041 SYSTEM.
- B. IN CONJUNCTION WITH LOCKHEED (LMAS), ASSEMBLE AND LOAD FAILURE DATA FROM THE PREVIOUS TWO YEARS PROVIDED BY LMAS.
- C. PROVIDE OVERSIGHT RESPONSIBILITY FOR THIS ACTION TO ENSURE TIMELY AND ACCURATE DATA IS LOADED WITHIN THE D041 SYSTEM.

D. TARGET DATE FOR COMPLETION IS 31 OCTOBER 97.

3. TO PROVIDE PROTECTION AND STABILITY AT BASE UNITS FOR
THOSE ITEMS PURCHASED UNDER THE ICS CONTRACT, WR ALC/LBR WILL
ACCOMPLISH THE FOLLOWING ACTIONS:

A. IDENTIFY THOSE ITEMS PURCHASED AND CURRENTLY REPAIRED UNDER THE
ICS CONTRACT.

B. REQUEST A WAIVER FROM THE RBL PROCESS THROUGH HQ AFMC FOR THOSE
ITEMS IDENTIFIED.

C. UPON WAIVER APPROVAL, DIRECT UNITS TO LOAD SPECIAL LEVELS IN
QUANTITIES PURCHASED UNDER THE ICS CONTRACT.

D. TARGET DATE FOR COMPLETION IS 15 AUGUST 97.

4. THIS IS A HQ AMC/HQ AFRC/ANG/WR-ALC COORDINATED MESSAGE. POC AT

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HQ AMC IS MSGT BERGER, DSN 576-4780, POC AT HQ AFRC IS KARI MCDOWELL,
DSN 497-1685, POC AT ANG IS ALMA SCHULTZ, DSN 278-8811, AND POC FOR
WR-ALC/LBRE IS WAYNE HIGGS, DSN 468-3737.

BT

#1152

NNNN

Attendance Roster

Attendee Name	Grade	Organization	Phone #.	Email Address
Adams, Pat	Cont	WR-ALC/MTC	() 468-6347	padams@wrdiss1.robins.af.mil
Balcik, John	Cont	ASC/GRB	() 986-5344	balcik@c17.wpafb.af.mil
Berger, Steve	E-7	HQ AMCLGSWA	() 576-4780	bergers@hqamclg.safb.af.mil
Berkholtz, Barbara	GS-12	SA-ALC/LDIFL	() 945-8855	bmyrick@ldgate1.kelly.af.mil
Billingsley, Kelvin	E-7	HQ AFRC/LGSW	() 497-1685	kelvin.billingsley@afres.af.mil
Burns, Claude	Civ	ASC/GRB	() 785-1538	burnscp@c17.wpafb.af.mil
Bursese, Sam	E-7	109AW/LGQ	() 974-9362	sbursese@nysch.ang.af.mil
Cutler, Robert	0-5	145AW/LGS	() 583-9161	rcutler@atsmail.gc.lucent.com
DeCarlo, Michael	E-9	153AW/LGQ	() 943-6401	m decarlo@lgq@153ag.af.mil
Dowd, Denise	GS-11	WR-ALC/LBRSI	() 468-6275	ddowd@wrdiss1.robins.af.mil
Edwards, Kelvin	E-7	HQ AMC/LGQ	() 576-3479	edwardsk@hqamc.safb.af.mil
Eubanks, Phil	GS-13	WR-ALC/LBRE	() 468-2853	peubanks@wrdiss1.robins.af.mil
Frymier, Alan	GS-11	HQ 22AF/LGRS	() 925-3167	alan.frymier@naf22.afres.af.mil
Graham, Ralph	E-8	176LS/LGSW	(317) 626-1541	rgraham@akanc.ang.af.mil
Grubb, Robert	E-7	167AW/LGQ	() 242-9265	rgrubb@wvmrb.ang.af.mil
Hadley, K.	E-7	USAF CAFS/TED	() 731-8554	hadleyk@littlerock.af.mil
Heerd, Phillip	E-8	167AW/LGSL	() 242-9265	pheerd@wvmrb.ang.af.mil
Higgs, Wayne	GS-11	WR-ALC/LBRE	() 468-3737	whiggs@wrdiss1.robins.af.mil
Kalebaugh, George	GS-12	WR-ALC/LBRSP	() 468-6011	gkalebau@wrdiss1.robins.af.mil
Kilmer, Kim	Cont	914MXS/LGSC	() 238-2230	kimkilmer@914_lg@niagara
Lane, Doug	Cont	WR-ALC/LBRSI	() 468-4404	delane@wrdiss1.robins.af.mil
Long, Donna	Cont	WR-ALC/LBRSI	() 468-2658	donnalong@wrdiss1.robins.af.mil
Long, Jeremy	0-2	50AS/MAF	() 731-7085	longj@littlerock.af.mil
MaCaluso, Phillip	WG-12	302AW/LGS	() 834-4387	
Mathews, Wes	Cont	Lockheed Martin	770-494-9338	
Mathis, Rodney	GS-11	WR-ALC/LBRE	() 468-3824	mathis@wrdiss1.robins.af.mil
McBride, William L.	E-8	109AW/LGSP	() 974-9474	bmcbride@nysch.ang.af.mil
McDowell, Keri	GS-11	HQ AFRC/LGSW	() 497-1685	kari.mcdowell@afres.af.mil
McNemar, Brenda	Cont	ASC/GRB	() 986-5344	mcnemabe@c17.wpafb.af.mil
Mitchell, Vicky	GS-11	WR-ALC/LBRE	() 468-3293	vmitchel@wrdiss1.robins.af.mil
Mogen, Cindy	E-7	133AW/LGSP	() 783-2628	cmogen@mnmsp.ang.af.mil
Nelson, Earl	E-7	302AW/LGS	() 834-4387	earlnelson@302aw_lg@peterson
Olsen, Marilyn	GS-11	302AW/LGS	() 834-6185	marilynmolson@302aw_lg@peterson
Paterniti, Andy	E-8	914MXS/LGMV	() 238-6335	andypaterniti@914_lg@niagara
Pfannenstien, Scott	E-7	133AW/LGSP	() 783-2615	
Rudolph, Vern	Cont	Lockheed Martin		
Schultz, Alma	GS-12	ANG/LGSW	() 278-8811	schultz@ang.af.mil
Smith, Tom	E-6	314SUPS/LGSCA	() 731-7577	smitht@littlerock.af.mil
Stewart, Craig	Cont	Lockheed Martin		
VanHorn, Shirley	E-7	302AW/LGS	() 834-8007	shirleyvanhorn@302aw_lg@peterson
Walker, Gordon	0-4	HQ AMC/LGSWA	() 576-4780	
Wallentine, Michele	WS-11	302AW/LGS	() 834-4545	Michele=Wallentine@302AW_LG_MS@Peterson@Co
Wally, John P.	E-8	145AW/LGSW	() 583-9162	jwally@ncclt.ang.af.mil
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